Dr. Martin Gives His Ideas

This is the first of two installments of an interview conducted by Michael Harrigan, Editor of Technology News, with Dr. Thomas Martin, President of IIT. Dr. Martin candidly discusses his views on student affairs, higher education, and the role of today's university.

TN: Concerning your presidency, there was some discussion in the administration concerning reorganizing the relationships between IIT and its research affiliates, IIT and IITR, and the plan called for three separate boards of trustees accountable to the board of trustees. Exactly what are the dimensions of your presidency now? Has that change been made?

Dr. Martin: It's been made in part IIT is a separate corporation and I am president, and in part I am the board of directors, but that's all. I am chairman of that which called the co-ordinating commission, but I really don't know what that does, put a person to do it. Its purpose is to co-ordinate what's going on at IIT and IITR and to make sure there's some parallel interest as to what's going on, but I think it's proper that IIT should be a separate corporation in its own.

I think it's a different type of operation than IITR; it's more like the Association of American Railroads. That's really an association in which people from industry pick all its members, whereas IITR is a contract research organization. For example, it can contract research much as a university does. The principle difference being IITR deals more in applied research and universities deal in basic research, so at the present time the answer to your question easily is that I am president of IIT and I am a member of the board of IIT, and there isn't a separate president of IIT.

TN: So you talked about student participation in the decision-making process of the university. Was there any effort to elaborate on that?

Dr. Martin: Yes, there are certain areas in which student participation is appropriate and that gets into areas which affect the conditions of daily living, outside the direct academic experience. In other words, I think that there are some areas having to do with housing, with such things as the student housing, housing includes dormitories and fraternity houses. There are quite a number of social events which are run exclusively by the students, various things related to that. We do have a student judiciary in which, for example, problems relating to student discipline on non-academic questions is handled by a student judiciary as opposed to a faculty disciplinary structure.

There are some areas in terms of the areas to which the student activity fees is put. Certainly there ought to be a student council or a body in that. There ought to be a significant amount of input into those decisions. After all, it's their money, their activities.

That's something that we've got to be more concerned with, the area of funding and curricula, and it's been expressed to me from a number of students, including the group talked to last spring. There's an area of concern about autonomy, a lack of things that would bring the students of IIT together.

I have a feeling that the students probably have a better idea as to what those things should be than I or some members of the administration. So this is another area in which I think the students can make a real contribution to their own enjoyment of their experience here at IIT. I generally believe that students and faculty and the administration can work together in a number of ways. I don't want to be misunderstood on this point I think decisions have to be made by individuals, because you've got to know whom to blame when something goes wrong, but you've got to get as much counsel as you possibly can.

It seems to me that when an issue is being studied which affects students, then we ought to talk to students to find out what the effect of the issue, one way or another, would be on them.

TN: When last we met, you talked about holding regular meetings for discussion of IIT problems. What would be the purpose of this type of thing?

Dr. Martin: Well, there are several ways of trying to gain a relationship. One is to build an organization which every student trusts sufficiently that they use the established channels of communication. This takes, probably, quite a long while, because trust is something that develops over a period of time. You can't just decide you're going to trust someone. You have to experience trust within and find out. So it takes a while to establish those channels and confidence on both sides.

When that confidence does not exist for whatever reason, a number of schools have the office of ombudsman which is a way of establishing a point at which trust does exist and where there is some confidence. But the real problem is that action is warranted, will get some sort of action. I tend to feel that when you take that action you're confusing failure in your own system. You're either saying that the administration isn't trustworthy or isn't capable of responding to the problem or that the people that have got the problem are afraid to go to the administrator or whoever is responsible because they fear retaliation.

So that generally says to me that it's a partial system. Well, at this stage of the game, I am in the process of simply trying to find out what everybody is thinking and it seems to me that one of the best ways to find out is to talk to them. And consequently, I am meeting with the faculty, department by department. I've already had conferences with people who have asked to come to see me with special problems of their own, but students and then, I'd like to talk with the students.

TN: Did you envision some type of general 'town meeting' type thing?

Dr. Martin: Sure. I think what I mentioned there was that in Florida (U of F) we found this to be very successful. We simply get together sometimes at the students' choosing and let anyone come and raise any question he wants to raise. There are no guarantees that we'll find solutions to make everybody happy, but I promise to look into any question anyone brings up, and try to explain my own attitudes toward categorical questions. However, to try to be specific in a large group would be a mistake.

We found these methods to be very satisfactory at the University of Florida. A lot of tensions existing among the students at the time was due to the fact that there was a lot of campus unrest. It was an effective method. Now at SMU, we have a relatively small student body, and in the Engineering school for example, the Institute of Technology, we meet once a month with the Engineers' Joint Council and the Faculty. We call the Institute Council. And the EJC has representatives from all the classes within each department. They meet, they can vote on a lot of issues, but they're not allowed to vote on everything. For example, if we're voting on a change of academic standards, they can't vote on that, but on the other hand, if they are electing somebody to a Student Committee, the Faculty can't vote on that. I would like to see some thing like that here. It may not be realistic to schedule one to involve everybody—Computer, Resident, and Evening students, but we might do it by school.

I would like to get a chance at least once during this semester to talk with each student if he's got a problem— or if he's got something nice to say. I wouldn't mind hearing that, too. One thing that came out in the Florida meetings was that very often, a student would get up and say, 'Pref So-and-So is one of the best teachers I've ever had.' It wasn't just a gripes session.

TN: What is your outlook on enrollment, and how do you feel about student participation in such things as fund raising and recruiting?

Dr. Martin: I'm going to be back on this one pretty fast. Probably at the meeting at which I'm introduced to the faculty.

If you look at the population statistics of the people from whom we draw our students, in other words, the 18 to 26 year-old class of students, it's been a rising curve. It goes

Cont. on page 3
Food Services Under New Management

by Dan Wodicka

A change has been made in the food service operation at IIT Institute University. As of now, the entire food service operation at IIT Institute University is under the control of a new food service manager. The new manager, Mr. R. J. Johnson, has been working at IIT Institute University for the past two years, and he has brought with him a wealth of experience in the food service industry.

Mr. Johnson stated that one of his main goals is to improve the quality of the food served. He has already begun to work with the chefs and kitchen staff to develop new recipes and improve the overall quality of the food. He also plans to introduce new menu items and to provide more allergen-friendly options.

In addition to improving the quality of the food, Mr. Johnson is also working to improve the efficiency of the food service operation. He has introduced new processes and procedures to reduce wait times and to ensure that orders are delivered promptly.

Mr. Johnson is very excited about the opportunity to work at IIT Institute University and is looking forward to helping to improve the food service operation. He is committed to providing excellent service to students and faculty, and he is confident that he can make a positive impact on the overall experience for those who use the food service facilities.

IIT Gets Space in PER Bldg.

by Hans Brophy

The IIT Board of Trustees has approved the acquisition of the space in the PER Building. The acquisition will allow the Institute to expand its facilities and to accommodate the growing needs of its students.

The PER Building, which is owned by the University of Illinois, is located near the IIT campus and is currently not being utilized. The Institute has been negotiating with the University for several months, and has finally reached an agreement on the terms of the acquisition.

The new space will be used to expand the Institute's facilities, including the addition of new classrooms, laboratories, and office space. The acquisition will also allow the Institute to expand its research capabilities and to attract new students and faculty.

Dr. James Brophy, Academic Vice-President, stated: "This acquisition is a significant milestone for the Institute and for our students. It will allow us to expand our facilities and to provide our students with the best possible educational experience. We are very excited about the opportunities that this acquisition will bring."
Martin's Comments on IIT

...continue from page 1

up-right up to 1970. In 1966, it got "top" (indicating a downward shift). These people are all alive so there is no guarantee. We know exactly what it means; it means that the number of students attending IIT in 1966 was just 3 years away, it is going to start down. Our biggest problem at IIT right now is a lack of students. We just can’t seem to overcome almost everything except Architecture and Law, and the most effective recruiters of students are professors, and if we could get each professor at IIT to just bring in one more student in the four years that he is here, we could solve most of our recruitment problems.

NY: Like people from their hometown high schools?
Dr. Martin: Right. One of the principles in athletic recruitment is to get as much as possible with an effective effort. If you get a really first-rate athlete, he will tend to pull others with him. The same way if you get a really outstanding student from a particular high school. He will tend to draw other students, particularly if he goes back at Christmas or at the end of his freshman year and says, "Gee, that’s a great place to be. If you really want to go to a good school, come here." That’s what we’ve got to develop among our students here. I.T.I. has an extremely effective system. It’s funny. The students know M.I.T. while they’re there, but they don’t worry about a single bad word about it. They are really the most effective recruiters they’ve got.

If you stop and think that if we could get 100 more tuition-paying students next fall, and then just hold them and don’t take anybody else, that would be about 400 additional students in four years times $200 per year tuition, and that would be $1 million. That one million would largely take care of our inflation. If we did that we would not have to raise tuition.

NY: What are your views on recruiting students from the Chicago area, non-residents, and women to I.T.I.?
Dr. Martin: I’ve heard that David Sharp (Associate Professor of Architecture) is way ahead of me. He’s already doing a better job than we are doing in Dallas. I don’t know that I’ve got any ideas that are going to improve what he’s doing. I certainly would like to be of whatever assistance that I can be to him at breakfast the other day over in the Commons and, just accidentally, we sat down and had breakfast together.

I wish I could say I had some super plan. Now we are, of course, raising money in support of that program. We got quite a bit of money in the last few days and we are getting quite a few commitments from other areas.

So is that connecting the best thing I can do to try to provide maximum amounts of support. I will say I think Charnoff, Dean of RAPS, is really a working part of an I.T.I. program.

NY: There are a lot of idealistic things being said concerning a total concept of I.T.I., that is, integrating the value of the humanities and liberal arts as well as engineering and sciences and combining them into something called a University centered on the human application of science and technology as it relates to our society. How do you interpret that?
Dr. Martin: Well, I would say that that’s the hardest job that any university faces regardless of what type of university we’re at. I can’t say that anyone has successfully solved it yet. I believe that in many ways, the most difficult job I’m going to have here, after you get over the problems of raising the money, is going to be building a first-class program in the humanities on a campus of that character. I’m not sure how you do it. You can’t hire first-rate people into a program if you tell them that they’re not going to be anything but a service department, that they can’t have students of their own essentially all the way to the Ph.D. level. It’s going to be hard to get good people. Yet, on the other hand, it’s a legitimate question as to whether I.T.I. has the financial resources to allow that. So I’ll be very honest with you. I do know that, and I believe that absolutely, that if you simply reach people to do...

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Decision On Amnesty

Public debate over the issue of amnesty for Vietnam War resisters is heightening as President Ford, the Justice, and Defense departments draw up proposals for the men who refused to serve. President Ford has come out in favor of limited amnesty with his statement of "no (unconditional) amnesty and no revenge." His efforts are towards what many consider the necessary reparation of some 50,000 U.S. citizens living in exile.

Amnesty is not a recent event in American history. Ever since the Civil War amnesty has been an established policy for consideration during and after great wars. Although the situations were different, and amnesty policies were different the precedents for amnesty have already been set by presidents such as Lincoln and Truman. Only a few question the importance of amnesty today. The only conflict arises over what type of amnesty and for whom.

Despite the heated protests and great debates over the issue it is still unclear in the minds of many Americans just what amnesty is and what its implications mean to this country.

Webster's Dictionary says that amnesty involves removing sanctions against political and other offenders. American means that there is no need to assess the right or the wrong of actions taken by the so called "offenders." This differs from a pardon which is absolution given after a judgement has been made and the offender found guilty.

Many families that lost men to the war feel hurt and even betrayed by the government of people who refuse to fight in a war that was widely accepted as illegal and immoral. The anger and hurt is justified but it is misdirected. The official buck passing of government and America's citizenry has stopped with the war resisters. The effect is equivalent to making them take the blame and pay the penalty for the mistakes of higher ups, as the men who fought and died have already paid. This is the motivation behind the arguments that to be accepted back into society the war resisters must "do penance" and, moreover, perform some act of contrition (alternative service in other words). Many amnesty opponents, such as the Veterans of Foreign Wars, maintain that the resisters admit they were wrong, confess guilt, and pay the penalty.

When the resisters made the decision not to go to Vietnam to kill they made a moral decision. As far as conscientious objector's status was concerned, if you couldn't prove that you had gone to jail school since kindergarden then the rare CO status was unavailable. In effect this said that you couldn't have had moral beliefs. It was the strength of their conviction, rather than the weakness of spirit, that led many to the extreme of demonstrating their beliefs by leaving the country.

Inasmuch as the men who went to Vietnam, and those who didn't were least responsible for the war; Inasmuch as this is essentially a moral and political issue rather than a criminal issue; Inasmuch as we feel the war resisters were justified in not participating in the most brutal act of man; Technology News, therefore, supports full and complete amnesty from the charges of evasion of the draft and desertion from service for the war resisters.

Letters

Dear Editor:

RBI: The Struggle for the Banker's Turkey

One morning, on my way to school, I was shocked and dismayed to find a living turkey, squawking and flapping its wings, perched high up in the east wall of the high school. I grabbed the beast and carried it to the gargoyle that originally decorated the building. I quickly dispatched the blasphemous creature in my accustomed fashion, and promptly forgot the matter entirely until the next morning, when I once again witnessed the same horrid sight. I disposed of the foul beast with my trusty butterknife, but every morning after that a fresh turkey appeared in that very spot! Something must be done about this, as I am returning to the circus after this summer, after I am gone, who will be around to chew this endless tide of Turkeys? I call your attention to this matter, Mr. Editor—

perhaps you or the illustrious William B. can help me.

Nehemiah Groek

The "Letters to the Editor" do not necessarily reflect or express the views of Technology News. The opinions contained therein reflect those of the author and the accuracy of information contained in such letters cannot be guaranteed by the newspaper.

Letters to the Editor are your way of letting the IT community know what you feel about any issues. Technology News encourages students, faculty, staff, alumni, and parents to send letters to the newspaper.

Letters should be typed at least one paragraph, double-spaced. They should also be signed and should be accompanied by the author's name and phone number. Names will be withheld upon request.

Deliver all letters to the offices of the IIT bulletin or mail them to Technology News, 2101 South Federal, Chicago, Illinois 60616.
Amnesty for the draft evaders is a very political, perplexing question. President Ford is expected to announce his proposals next week. He will not grant unconditional amnesty. Some suggested proposals are an alternative public service for up to 18 months, a formal reaffirmation of allegiance, and a public admission of wrongdoing.

Students and faculty, selected randomly, were asked the following question: "How do you feel about amnesty for the draft evaders living in foreign lands?" Here are their responses:

Dr. Stueben, Math I'm in favor of complete amnesty. I think that those who refused to engage in the illegal immoral adventure in South Vietnam have already paid too high a price already, and it's time to recognize them.

Hattie Smith I don't think they should be given amnesty. My two brothers served their time. The dodgers should have asked to become conscientious objectors.

Steve Schreeder, Photo-1 I think it is a good idea, but make it total—not conditional.

Denise White I think they should have amnesty. The war was a force anyway and no one knew why they were fighting.

Jerome Williams, Mol E-1 I think they should be given conditional amnesty; no punishment because it was an undeclared war and it did not accomplish anything.

Cathy Reiff, Physics-1 They should give it conditionally. I think they should work their way back.

Dr. Bernstein, Physics I'm for it.

Forum What ATS Needs
by F. Michael Blake

Since the ATS Assembly isn't your usual campus of government, a great many constituents probably don't know what to expect of their assemblypeople. A lot of assemblypeople probably don't even know what to expect of themselves. All of the above could be seen from the example of Tim Colburn, Class of '78.

Tim was President of the Interdormitory Council during his undergraduate years, and was instrumental in bringing IDRC into organisational parity with IFC. Tim also helped motivate the curricular government that picked up the torch of the collapse of TDA in the fall of 1979. When ATS took over in spring of '81, Tim stayed with it—he no longer had the co-partner farm as IFC had, but took out a petition and got signatures like everyone else. And in the first three sessions of ATS, Tim was everything an assemblyperson ought to be.

To him, the names on his petition weren't just requirements to get into the assembly—they were constituents, people who leaped to Tim as their voice in government. Not a terribly momentous responsibility, since at its best ATS is just the students bargaining agent with some sectors of the administration—but Tim took it seriously. He sought out his constituents in masses. He asked three views on pending ATS programs. He voted their views in the Assembly. He took notes on everything and even ran a newsletter to inform his constituents of ATS actions and his own votes. In all, Colburn was the ideal assemblyperson—an active practitioner of participatory democracy. Only a system like ATS allows such a two-way personal contact approach ("grass roots," if you will). And it should be easier now than ever, with Assembly constituency cut from 40 to 10.

Sadly, not everyone in the Assembly is as conscientious as Tim Colburn was. Not everyone considers student government a viable political tool, either. But since the ATS form of government isn't in force in federal, state and local politics—where all elections are win-or-loose and majority voters don't always feel represented by the winners—this is the only game in town. And if private citizens are going to start throwing their weight around... s.o., not tolerating the Watergate mentality—this is as good a place as any to learn how

Cranston Byrd, City Planning-3 I think in some respects the people that left ought to have an opportunity to come back. They should not be punished as criminals but then a lot of men did serve that didn't want to.

Steve Goldberg, 1D-Grad I think it should be unconditional.

Bob Laffair, Chem-Grad I'm for it. Amnesty has been given in all other wars and the moral question is even greater in this one.

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Elton at your Disposal

by James R. Mahoor

Caroline: Elton John (ICA): If Elton John really sincerity about his goal of creating "disposable music," he appeared to be in recent interviews and last night's TV special, then he has certainly succeeded. The ultimate in ephemeral fluff, "The Night Is Still Young," opens a sharp-dressed down of high society, is probably the best cut. The lush orchestration and electric guitar would have made this a real triumph if it wasn't for the backhanded horn arrangement, which is obviously there just to waste time. But even this song suffers from "disposability," as you can scarcely remember the tune five minutes after the song is over.

"Pinkify" another brain- numbingly mundane and musical massacre. The keyboards mainly provide harmonic spice, but otherwise this song benefits from normalcy and becomes less memorably predictable.

"Pining" is a general manager's pity. Maybe he knows Elton really is trying to stay close to the same formula of success, but that formula is starting to show a certain level of fatigue.

The same can be said of "Cigarettes and Chocolate," the title track from Elton's new album. The song is a slow and feel-good song, but the overall production is a bit too sugary and clichéd. The lyrics are quite a bit better than the music, but it's still a good song.

"Love in a Minor Key" is another attempt at creating a hit. The song is pleasant enough, but it lacks the energy and catchiness of Elton's earlier work.

In conclusion, Elton John's "The Night Is Still Young" is a disappointment. It fails to deliver the kind of catchy, memorable tunes that made him famous in the past. The production is bland and the lyrics lack depth. Overall, it's a forgettable album that will likely be forgotten in a few years.

Baseball

Full practice in full steam at Elden Field. The team is preparing for their upcoming games, which are scheduled for next week. The players are working hard to improve their performance and make sure they are ready for the season.

Practices

All of the fall sports teams have been practicing their drills and learning new plays. The players are working hard to prepare for their upcoming games. The practices are being held at the school and in different locations around the city.

Architects

In: George Waterhouse, associate professor of architecture, will lecture as part of the Lecture Series in Architecture. Waterhouse will discuss "The Art of Building," focusing on the challenges and rewards of designing and constructing buildings.

Theater

The Black Student Union will present "Theatrical Dream," a play about the impact of technology on our society. The play will be performed on Saturday, October 15, at 8 p.m. in the auditorium. Tickets are available at the door.

Amateur Night

The amateur radio club will host an event on October 20th, from 8 p.m. to 11 p.m. at the school. The event will feature music, food, and games. The club is inviting everyone to attend and participate in the fun.

Technology News

The school's new technology center will be opened on October 10th. The center will provide students with access to the latest technology, including computers, tablets, and robots. The center will be open to all students and will be staffed by trained instructors.
announcements

First BSO Meeting Thursday

The Black Students Organization will hold its first meeting of the semester Thursday, September 12, in Room 302 and 303 of Hermann Hall. Proceedings for the year will be given and dues will be collected. All black students are asked to attend. Thank you.

TN at your Service

Technology News will gladly print, free of charge, any announcements which any campus organization would like printed. We request that any announcements be submitted on or before the Monday preceding the Friday publication date. Copy should be typewritten, 10 characters per line, double-spaced. Inclusion depends partially on considerations of space and relative importance: Technology News cannot guarantee that anything will be published which is not paid for. Any announcements are also of course, subject to Technology News’ editorial discretion.

Baseball Practice Underway

Full practice is underway for the IIT Varsity Baseball Team. The team is ready for its first game of the season against Michigan State on September 14 at 4:00 pm. The players are practicing daily to prepare for the upcoming season.

Practical Psych Course

All of us are constantly communicating—with friends, co-workers, family, subordinates, parents, children, lovers, strangers. Why not take advantage of some of the latest insights, theories, and techniques developed recently in the behavioral sciences to improve your skills in communication? Learn to avoid communication blocks, and how to be the better person in what you are really thinking and feeling.

An eight-week course in practical psychology—public speaking, communication skills—will be taught at the South Chicago Community Center on Wednesdays from 7:30 to 9:30 pm, probably in a Loop College extension classroom. There will be no grades and only a nominal registration fee. If you are interested, call 445-0561 or come to the Community Center Sept. 18 at 7:30 pm.

Architecture Lecture Series

In George Wald, Nobel prize winner and internationally famous Harvard professor of chemistry, will be the first Miss von der Hobe lecturer of IIT in a series of three lectures October 9, 11, and 13.

Lectures will be given at 7:30 pm at IIT’s Grauer M. Hermann Hall, 1140 South Federal Street, and will follow the central theme “Design in the Universe.”

On Wednesday, October 9, the lecture will be “Life in the Universe.”

On Wednesday, October 11, the lecture will be “Vision and Seeing.”

On Wednesday, October 13, the lecture will be “Art and Meaning.”

Sesame tickets are $5 for the three lectures, or $8 for an individual lecture. The student rate is $5 for the series or $3 for single lectures. The lectures are sponsored by IIT’s School of Architecture and Planning.

For information and to make reservations, contact Miss von der Hobe Lecture Fund, School of Architecture and Planning, Illinois Institute of Technology, 330 S. Federal St., Chicago 60616.

ICF Invites

Interdenominational Christian Fellowship invites all students to a night of Bible study and Christian fellowship every Thursday at 7:00 pm in Room 104 East Hall.

Theatre III: Auditions

Theatre III is holding auditions for its fall production of Neil Simon’s “Barefoot in the Park,” to be performed the weekend of September 24. Anyone interested in any aspect of the production—design, crew, technical, and almost all acting—please drop by Room 304 of the HUB Thursday and Tuesday, September 5, 6, 10, and 12, between noon and 3 pm.

Amateur Radio Club of IIT

The Amateur radio club of IIT, 805 E. 44th, will meet Thursday, September 12, at 7:30 pm in Room 302 in the HUB Mezzanine. There will be field chores. As soon as the schedule has been changed, new keys will be distributed. Bring your dyes.

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Soccer Starts Second Season

by Jerry McManus

The IHV soccer team enters its second varsity season September 11 after having undergone some important changes.

Foremost in the acquisition of a home field last year was the move to the Midway, a new addition to the school's athletic facilities. The new field, which is expected to be completed by the end of the month, will provide the team with a permanent home for the 1979 season.

The team, which includes twelve returning players, is led by captain Dave McManus. The team's main goal is to improve on last year's 1-1-3 record and become a contender for the conference title.

National Summer Youth Sports Program

For the fourth straight summer, the Department of Intergovernmental Affairs, in co-operation with NCAA, sponsored the National Summer Youth Sports Program for the neighborhood youth ages 10-18. More than 300 kids, male and female, took part in the five-day, five-week program, which featured physical education, sports activities, and arts and crafts activities.

Sports Briefs

National Summer Youth Sports Program

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Staph Meeting Tues: Sept 10 at noon

Hub Mezz, do you want to?

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